| Hastings and St Leonards Foreshore Charitable Trust  |                                    |                       |                                      |  |                                    | Appendix 1          |                              |
|--|------------------------------------|-----------------------|--------------------------------------|--|------------------------------------|---------------------|------------------------------|
|  | PUBLIC                             | PUBLIC                | PUBLIC                               | PUBLIC   | PUBLIC                             | PUBLIC              | PUBLIC                       |
| SUMMARY - MONITORING REPORT  | Actual 2022-23                     | <b>Budget 2023/24</b> | YTD Actual<br>2023-24 (10<br>months) | 2023-24<br>Forecast to<br>Year End (2<br>months) | 2023-24<br>Forecast<br>Outturn     | 2023-24<br>Variance | Budget 2024/25               |
| Incoming Resources   | £'000                              | £'000                 | £'000                                | £'000'£  | £'000                              | £'000               | £'000                        |
| Investment Income  | 31                                 | 6                     | 0                                    | 18   | 18                                 | 12                  | 12                           |
| *Incoming resources from Charitable activities   | 1,298                              | 1,285                 | 1,210                                | 165  | 1,375                              | 90                  | 1,500                        |
| Rental income  Total incoming resources  | 249<br>1,578                       |                       | 245<br>1,455                         | 13<br>196  | 258<br>1,651                       | 0<br>102            | 243<br>1,755                 |
| Resources Expended Loan Interest repayments  | 33                                 | 33                    | 0                                    | 33   | 33                                 | 0                   | 33                           |
| Charitable Activities (excluding Capital charges)  | 1,032                              | 986                   | 495                                  | 467  | 962                                | 24                  | 1,002                        |
| Maintenance projects and cyclical repairs  | 60                                 | 118                   | 66                                   | 37   | 103                                | 15                  | 123                          |
| Governance costs   | 141                                | 155                   | 77                                   | 97   | 174                                | (19)                | 184                          |
| Total resources expended   | 1,266                              | 1,292                 | 638                                  | 633  | 1,272                              | 21                  | 1,342                        |
| Total Operating Surplus/(Deficit)  | 312                                | 257                   | 817                                  | (437)  | 379                                | 123                 | 413                          |
| Small / Event Grants Events Sustainability Large Grants Projects** Total Grants & Projects | 90<br>0<br>182<br>51<br><b>323</b> | 0                     | 18<br>0<br>97<br>25<br>140           | 25<br>0<br>85<br>(0)<br>109                      | 43<br>0<br>181<br>25<br><b>249</b> | 0<br>0<br>0<br>0    | 90<br>20<br>181<br>25<br>316 |
| Surplus/(Deficit) before Depreciation  | (11)                               | 7                     | 676                                  | (546)  | 130                                | 123                 | 96                           |
| Depreciation   |                                    |                       |                                      |  |                                    |                     |                              |
| Surplus/(Deficit) after Depreciation   | (11)                               | 7                     | 676                                  | (546)  | 130                                | 123                 | 96                           |
| Transfer to/(from) HBC account Total Funds brought forward                                 | 1,458                              | 1,447                 | -                                    | -  | 1,447                              | 0                   |                              |
| Total funds carried forward  | 1,447                              | 1,454                 | -                                    | -  | 1,577                              | <u>-</u>            | 1,673                        |

Business Plan Appendix 2

| Foreshore Trust Spe   | Foreshore Trust Spending Plan             |   | 2023-2024 | 2024-2025 | 2025-2026 | Total                  |
|-----------------------|---|---|-----------|-----------|-----------|------------------------|
| Cost centre           | PROPERTY                                  | DESCRIPTION OF WORK   | ESTIMATE  | ESTIMATE  | ESTIMATE  | ESTIMATE<br>2022- 2026 |
|                       |   |   |           |           |           | £                      |
| Maintenance projects  | 1   |   |           |           | Γ         |                        |
| 20156B1100 / 5290B020 | Beach - Other                             | Other repairs and renewals beachfront area  | 0         | 12,000    | 12,000    | 36,000                 |
| 20156B1100 / 5290B020 | Car Parks - Pelham                        | Maintenance   | 5,000     | 5,000     |           | 21,000                 |
| 20156B1100 / 5290B020 | Car Parks Rock a Nore                     | Maintenance   | 7,000     | 5,000     | 5,000     | 23,000                 |
| 20156B1100 / 5290B020 | Chalets - White Rock & Marina             | Maintenance   | 2,000     | 1,000     | 1,000     | 6,000                  |
| 20156B1100 / 5290B020 | Cycle Hire Hut                            | Main walls - external redecoration  | 1,000     | 0         | -         | 1,000                  |
| 20156B1100 / 5290B020 | Cycle Hire Hut                            | Roofs - routine re-felting  | 1,000     | 1,000     | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Cycle route                               | Contribution to maintenance   | 0         |           | v         | 0                      |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Tarmac surfacing - routine minor maintenance  | 0         | 2,000     | 2,000     | 4,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Clean out car park drainage gullies and channels                                      | 1,000     | 0         | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Main access routes and disabled parking space hatching road markings - re-application | 0         | 0         | 3,000     | 3,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Parking bay road markings - re-application  | 0         | 0         | 2,000     | 2,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Traffic speed humps - repair / replacement  | 5,000     | 0         | 4,000     | 9,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Vehicle height barrier at entrance  | 3,000     | 3,000     | 3,000     | 12,000                 |
| 20156B1100 / 5290B020 | Rock A Nore                               | Access Control Systems  | 5,000     | 0         | 0         | 5,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Car park lighting columns - maintain LED lamps  | 500       | 500       | 500       | 2,000                  |
| 20156B1100 / 5290B020 | Pelham Place Car Park                     | Car park information and direction signage  | 0         | 1,000     | 0         | 1,000                  |
| 20156B1100 / 5290B020 | Pelham Place Public Conveniences          | Main walls - external redecorations   | 0         | 3,000     | 0         | 3,000                  |
| 20156B1100 / 5290B020 | Pelham Place Public Conveniences          | Interior - internal redecorations   | 0         | 1,000     |           | 1,000                  |
| 20156B1100 / 5290B020 | Pelham Playa (netted MUGA)                | Replacement of roof netting system  | 10,000    | 0         | 0         | 10,000                 |
| 20156B1100 / 5290B020 | Pelham Playground                         | Repair of play proprietory play equipment   | 3,000     | 3,000     | 3,000     | 11,000                 |
| 20156B1100 / 5290B020 | Play Areas and Exercise Equipment         | Maintenance of equipment  | 15,000    | 15,000    | 15,000    |                        |
| 20156B1100 / 5290B020 | Play Hire Huts (Former Life Guards' Huts) | Main walls - external redecoration  | 0         | 0         | 1,000     | 1,000                  |
| 20156B1100 / 5290B020 | Play Hire Huts (Former Life Guards' Huts) | Roofs - routine re-felting  | 2,000     | 0         | 0         | 2,000                  |

Business Plan Appendix 2

| Foreshore Trust Spe   | Foreshore Trust Spending Plan        |  | 2023-2024 | 2024-2025 | 2025-2026 | Total                  |
|-----------------------|--------------------------------------|--|-----------|-----------|-----------|------------------------|
| Cost centre           | PROPERTY                             | DESCRIPTION OF WORK  | ESTIMATE  | ESTIMATE  | ESTIMATE  | ESTIMATE<br>2022- 2026 |
|                       |                                      |  |           |           |           | £                      |
| 20156B1100 / 5290B020 | Promenade Adult Exercise Equipment   | Replacement / repair of equipment  | 2,000     | 1,000     | 1,000     | 4,000                  |
| 20156B1100 / 5290B020 | Promenade Finger Posts               | Redecoration and repair  | 500       | 0         | 500       | 1,500                  |
| 20156B1100 / 5290B020 | Public Conveniences                  | Maintenance  | 6,000     |           |           | 12,000                 |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Clean out car park drainage gullies and channels                                     | 0         | 1,000     | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Main access route and disabled parking space hatching road markings - re-application | 0         | 2,000     | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Parking bay road markings to east end - reapplication                                | 0         | 1,000     | 0         | 1,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Repair and replacement of metal bollards   | 2,000     | 0         | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Vehicle height barrier at car park entrance  | 3,000     | 3,000     | 3,000     | 12,000                 |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Car park lighting columns - maintain LED lamps                                       | 500       | 500       | 500       | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Hard Surfaced | Car park information and direction signage   | 0         | 1,000     | 0         | 1,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Loose Surface | Scarify and fill pot holes in loose surface finish                                   | 12,000    | 13,000    | 13,000    | 43,000                 |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Loose Surface | Replacement of damaged timber bollards   | 1,000     | 0         | 1,000     | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Loose Surface | Repair timber kerb baulks to south boundary  | 0         | 2,000     | 0         | 2,000                  |
| 20156B1100 / 5290B020 | Rock-a-Nore Car Park - Loose Surface | Replace timber kerb baulks to south boundary   | 0         | 0         | 5,000     | 10,000                 |
| 20156B1100 / 5290B020 | Stade and Stade Kitchen              | Maintenance  | 1,500     | 0         | 0         | 4,500                  |
| 20156B1100 / 5290B020 | Stade Barriers                       | Annual maintenance   | 2,000     | 2,000     | 2,000     | 8,000                  |
| 20156B1100 / 5290B020 | Stade Hall                           | Interior spaces - internal redecoration  | 0         | 0         | 0         | 0                      |
| 20156B1100 / 5290B020 | Stade Hall                           | Main hall & kitchen - renewal of floor coverings                                     | 0         | 0         | 0         | 0                      |
| 20156B1100 / 5290B020 | Stade Open Space                     | Drainage gulley clearance  | 500       | 500       | 500       | 2,000                  |
| 20156B1100 / 5290B020 | Stade Open Space                     | Bench redecoration and remove shingle build up                                       | 0         | 0         | 3,000     | 6,000                  |
| 20156B1100 / 5290B020 | Stade Open Space                     | Automatic bollard and barrier replacement  | 0         | 10,000    | 0         | 10,000                 |
| 20156B1100 / 5290B020 | Stade Public Conveniences            | Interior spaces - internal redecoration  | 0         | 0         | 0         | 6,000                  |
| 20156B1100 / 5290B020 | White Rock Baths                     | External redecoration/ Building maintenance  | 10,000    | 7,000     | 0         | 27,000                 |
| 20156B1100 / 5290B020 | White Rock Baths - Lower Basement    | Additional pump hire if above adopted.   | 8,000     | 16,000    | 16,000    | 48,000                 |

Business Plan Appendix 2

| Foreshore Trust Spe   | Foreshore Trust Spending Plan                |  | 2023-2024 | 2024-2025 | 2025-2026 | Total                  |
|-----------------------|--|--|-----------|-----------|-----------|------------------------|
| Cost centre           | PROPERTY                                     | DESCRIPTION OF WORK  | ESTIMATE  | ESTIMATE  | ESTIMATE  | ESTIMATE<br>2022- 2026 |
|                       |  |  |           |           |           | £                      |
| 20156B1100 / 5290B020 | White Rock Baths - Lower Basement            | Sewage tank and pump set - maintenance   | 500       | 500       | 500       | 2,000                  |
| 20156B1100 / 5290B020 | White Rock Baths - Main and Small Hall Level | Further protection of interior spaces from water ingress with use of plastic sheeting at high level and internal guttering where new ingress occurs. | 5,000     | 2,500     | 2,500     | 13,500                 |
| 20156B1100 / 5290B020 | White Rock Baths - Promenade Level           | Main central entrance superstructure and lightwell upper and lower walls - external redecorations (Inc. White Rock Community Hub frontage)           | 0         | 0         | 0         | 15,000                 |
| 20156B1100 / 5290B020 | White Rock Beach Chalets                     | Timber walls - external redecoration   | 0         | 0         | 5,000     | 10,000                 |
| 20156B1100 / 5290B020 | White Rock Promenade - Timber Kiosk Decking  | Timber decking and ramps around kiosk -minor repairs   | 500       | 0         | 500       | 1,000                  |
| 20156B1100 / 5290B020 | White Rock Promenade (FST owned area only)   | White Rock Fountain  | 0         | 5,000     | 5,000     | 10,500                 |
| 20156B1100 / 5290B020 | Winch Road                                   | Maintenance & lighting   | 2,000     | 2,000     | 2,000     | 8,000                  |
| Total of Cyclical Rep | airs and Redecorations                       |  | 117,500   | 122,500   | 117,500   | 425,000                |
| Projects (main progr  | amme)  |  |           |           |           |                        |
| 20156B1100 / 5290B020 | White Rock Promenade (FST owned area only)   | Rationalisation of timber seating, benches and waste bins.*  | 0         |           |           | 20,000                 |
| 20161B1102 / 5296B022 | Contingency                                  | Project Work Contingency   | 25,000    | 25,000    | 25,000    | 100,000                |
| Total Projects - Main | Programme                                    |  | 25,000    | 25,000    | 25,000    | 120,000                |
| TOTAL BROCKAMA        |  |  | 440 500   | 447 500   | 440 500   | E4E 000                |
| TOTAL PROGRAMME       |  |  | 142,500   | 147,500   | 142,500   | 545,000                |

| Indicative Forward Plan  | Draft<br>Outturn<br>2023-24                                      | Budget<br>2024-25<br>£'000            | Budget<br>2025-26<br>£'000           | Budget<br>2026-27<br>£'000                                  |
|--|--|---------------------------------------|--------------------------------------|---|
| Incoming Resources   |  | 2000                                  | 2000                                 | 2000  |
| Investment Income Incoming resources from Charitable activities Rental income Total incoming resources   | 18<br>1,375<br>258<br><b>1,651</b>                               | 12<br>1,500<br>243<br><b>1,755</b>    | 12<br>1,530<br>248<br><b>1,790</b>   | 12<br>1,561<br>253<br><b>1,825</b>                          |
| Resources Expended   |  |                                       |                                      |   |
| Loan repayments Charitable Activities* (excluding Capital charges) Maintenance projects and cyclical repairs Governance costs Total resources expended  Total Operating Surplus/(Deficit)  Small / Event Grants Events Sustainability Large Grants | 33<br>962<br>103<br>174<br><b>1,271</b><br>380<br>43<br>0<br>181 | 33 1,002 123 184 1,342 413  90 20 181 | 33 1,032 123 190 1,377 413 45 20 181 | 33<br>1,062<br>118<br>195<br>1,408<br>418<br>45<br>0<br>181 |
| Projects**   | 25   | 25                                    | 0                                    | 0   |
| Total Grants & Projects  | 249  | 316                                   | 246                                  | 226   |
| Surplus/(Deficit)  | 130  | 96                                    | 167                                  | 192   |
| Usable current assets brought forward  | 1,447  | 1,577                                 | 1,674                                | 1,841   |
| Usable current assets carried forward  | 1,577  | 1,674                                 | 1,841                                | 2,032   |
| Minimum Reserves   | 900  | 900                                   | 900                                  | 900   |

| Small Grants   | Amount     | Grants paid<br>as at 31/01/24<br>Amount | Forecast 2 months to<br>31st March 2024<br>Amount |
|--|------------|---|---|
|  | £          | £                                       | £   |
| The Rude Mechanical Theatre Co   | 1,000.00   | 0.00                                    | 1,000.00  |
| Warming up the Homeless  | 5,832.00   | 0.00                                    | 5,832.00  |
| Cruse Bereavement Support East Sussex                                    | 3,041.00   | 3,041.10                                | -0.10   |
| In2play CIC  | 5,900.00   | 0.00                                    | 5,900.00  |
| Stop Look Listen CIC   | 5,991.00   | 5,991.00                                | 0.00  |
| Project Rewild CIC   | 3,720.00   | 0.00                                    | 3,720.00  |
| Hastings City of Sanctuary (public name Hastings Community of Sanctuary) | 3,000.00   | 3,000.00                                | 0.00  |
| Tempo Arts Ltd   | 2,688.00   | 0.00                                    | 2,688.00  |
| Sweetshop Revoloution CIC  | 3,950.00   | 3,555.00                                | 395.00  |
| The Posh Club CIC  | 5,000.00   | 0.00                                    | 5,000.00  |
| Paediatric Diabetes Community team                                       | 1,000.00   | 900.00                                  | 100.00  |
| Hastings & St.Leonards Voluntary Lifeguard Club                          | 1,800.00   | 1,800.00                                | 0.00  |
| Total  | 42,922.00  | 18,287.10                               | 24,634.90   |
| Large Grants   |            |   |   |
| Change Grow Live (CGL)   | 22,299.00  | 11,150.00                               | 11,149.00   |
| Citizens Advice 1066   | 42,108.00  | 21,054.00                               | 21,054.00   |
| Hastings Advice & Representation Centre (HARC)                           | 42,108.00  | 42,108.00                               | 0.00  |
| Hastings Voluntary Action (HVA)  | 35,755.00  | 0.00                                    | 35,755.00   |
| Γhe Links Project (HVA)  | 11,140.00  | 8,355.00                                | 2,785.00  |
| The Seaview Project  | 28,000.00  | 14,000.00                               | 14,000.00   |
|  | 181,410.00 | 96,667.00                               | 84,743.00   |
|  |            |   |   |
| Total Grants   | 224,332.00 | 114,954.10                              | 109,377.90  |

|                |                | Currer | nt Charges   |        |                | Proposed Charges |        |                   |        |
|----------------|----------------|--------|--------------|--------|----------------|------------------|--------|-------------------|--------|
| Location       | 1 Nov - 31 Mar | •      | 1 April – 31 | Oct.   | Parking Place  | 1 Nov - 31 Mar   |        | 1 April – 31 Oct. |        |
|                | Hrs            | Charge | Hrs          | Charge |                | Hrs              | Charge | Hrs               | Charge |
| Castle Hill Rd | 1              | £2.10  | 1            | £2.20  | Castle Hill Rd | 1                | £2.30  | 1                 | £2.40  |
| Pelham Place   | 2              | £3.90  | 2            | £4.00  | Pelham Place   | 2                | £4.30  | 2                 | £4.40  |
| Rock a Nore    | 3              | £5.10  | 3            | £5.30  | Rock a Nore    | 3                | £5.60  | 3                 | £5.80  |
|                | 5              | £7.60  | 5            | £7.90  |                | 5                | £8.40  | 5                 | £8.70  |
| 7am to 9pm     | 10             | £9.00  | 10           | £9.40  | 7am to 9pm     | 10               | £9.90  | 10                | £10.30 |
|                | 24             | £10.50 | 24           | £10.90 |                | 24               | £11.60 | 24                | £12.00 |

## CHALETS AND PRIVATE HUTS FEES FROM 1 JANUARY 24

| Site Name             | Charges 2023-24 | Percentag<br>e Increase |        | Charges<br>2024-25 |
|-----------------------|-----------------|-------------------------|--------|--------------------|
| Tackle Huts           | £246.00         | 12.0%                   | £30.00 | £276.00            |
| Tackle Huts Large     | £494.00         | 12.0%                   | £59.00 | £553.00            |
| Inboard Boats         | £187.00         | 12.0%                   | £22.00 | £209.00            |
| Rowing/Outboard Boats | £103.00         | 12.0%                   | £12.00 | £115.00            |
| Boxes                 | £85.00          | 12.0%                   | £10.00 | £95.00             |
| Winch Hand            | £80.00          | 12.0%                   | £10.00 | £90.00             |
| Winch Power           | £159.00         | 12.0%                   | £19.00 | £178.00            |
| Administration fee    | £192.00         | 12.0%                   | £23.00 | £215.00            |